

# TOXIC RELATIONSHIPS IN THE WORKPLACE

Dysfunctions in vertical relations in the labour field: description, typology, consequences, intervention.







# Objectives of the module:

- Show the importance of human relationships in the workplace.
- Discover how toxic relationships work.
- Understand the dimension and effect of toxic relationships.









#### Aim:

Detect and prevent toxic relationships in the workplace.

#### **Objectives of the topic:**

- Know what they are and their effects.
- Become aware of the impact in the person who suffers them.
- Intervention in dysfunctional vertical relationships.









# Vertical toxic relationships in the workplace.

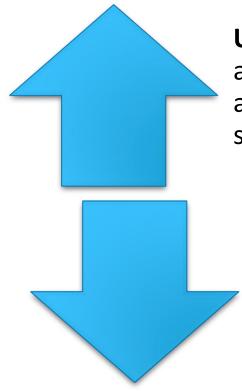
We can define them as those attitudes and behaviours that are destructive, harmful and noxious for the physical and psychological health of the people, which take place between two or several individuals of different levels from position in the organization, expressed in phenomena such as the Vertical Mobbing or the Burnout Syndrome.







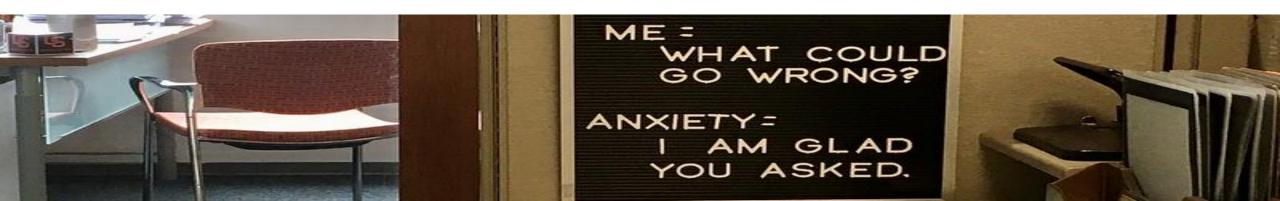




**Upward mobility:** It occurs when a higher-level employee is attacked by one or more of his subordinates.

Downward mobility or bossing:
It occurs when a lower-level employee is psychologically harassed by one or more employees in higher positions in the company hierarchy.

Vertical Mobbing:
It occurs when the bully is at a higher level of the hierarchy than the victim or is at a lower level than the victim.







THE IDEAL WORKPLACE ATMOSPHERE

**Irritability** 

Lack of appetite and sleep

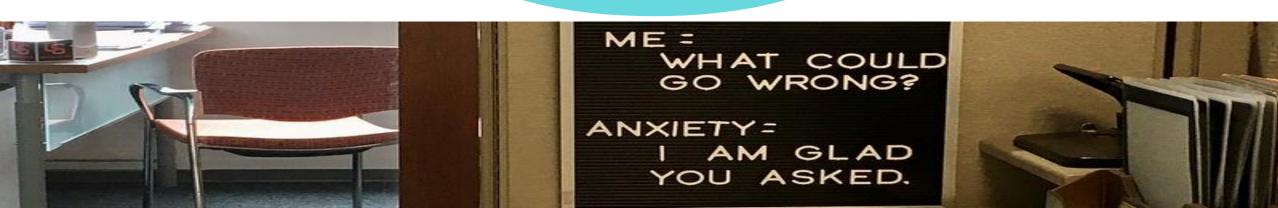
Loss of selfesteem

Consequences of suffering vertical mobbing

Physical and mental fatigue

Insecurity and anguish

Stress and lack of motivation









# **Burnout syndrome**

It consists of a state of physical, mental and emotional exhaustion caused by psychic fatigue or stress. This arises as a result of sustained non-functional relationships -in most cases vertical- in a difficult working environment.

**Emotional** High level of and work demand overload The causes Pressure and Disruptive vertical stress conditions relationships









Psychosomatic diseases

Feeling of overflow

Lack of energy

Consequences of suffering Burnout syndrome

Inability to focus

Frustration and failure

Irritable mood









Too authoritative?

Are you indecisive?

Do you give up much?

Are you afraid of change?

Find out if the problem is you

Do you generate favorites?

Are you sober?











 They can point towards a leadership model based on fear and control.

Responses

#### **Effects**

 Dysfunctions in vertical labour relations, encouraging mobbing or burnout syndrome.  These phenomena can be directed at both the top and bottom levels within the organization.

Direction









# Intervention in dysfunctional vertical relationships focuses on an appropriate leadership model

To allow a transition from a model based on fear and control to one based on commitment and trust.

The key to this model is that the person with higher responsibility achieves a high level of self-confidence.

That allows you to project yourself to the different levels of the organization









Self-concept Self-esteem **SELF-**Self-criticism **CONFIDENCE** Self-efficiency Self-discipline

## **Self-confidence**

Is the conviction that one is capable of achieving a goal, successfully completing a task, or choosing the right approach to perform a job or solve difficulties. It is necessary to develop the skills listed on the left.











PROFESSIONAL EXPERTISE

**EMPLOYEE AWARENESS** 

**CLARITY** 

**COMPLIANCE** 

**COHERENCE** 

CONSISTENCY

Sustained in the continuous improvement, it implies having knowledge and technical skills that allow to efficiently solve professional problems, to have resources and to show motivation.









PROFESSIONAL EXPERTISE

EMPLOYEE AWARENESS

**CLARITY** 

**COMPLIANCE** 

**COHERENCE** 

**CONSISTENCY** 

It involves getting to know team members, practicing empathy in working relationships, and maintaining a helpful and cooperative attitude.









PROFESSIONAL EXPERTISE

**EMPLOYEE AWARENESS** 

**CLARITY** 

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**COHERENCE** 

**CONSISTENCY** 

It has to do with the practice of active listening, assertive communication, knowing how to specify tasks and responsibilities and sharing information to avoid conjectures, rumors and misunderstandings.









PROFESSIONAL EXPERTISE

EMPLOYEE AWARENESS

**CLARITY** 

**COMPLIANCE** 

**COHERENCE** 

CONSISTENCY

It means setting an example, being punctual, complying with the company's rules and procedures, meeting deadlines, and not allowing oneself to be licensed because of being at a certain level within the organization.









PROFESSIONAL EXPERTISE

**EMPLOYEE AWARENESS** 

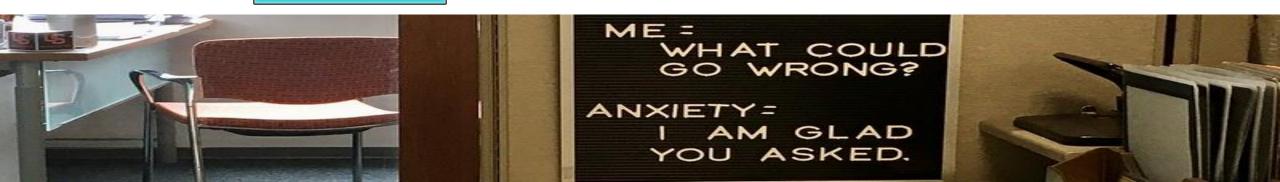
**CLARITY** 

**COMPLIANCE** 

**COHERENCE** 

**CONSISTENCY** 

It represents acting personally and professionally in an ethical way, based on individual and company values. This implies being congruent with your thoughts, your words and your actions.









PROFESSIONAL EXPERTISE

**EMPLOYEE AWARENESS** 

**CLARITY** 

**COMPLIANCE** 

**COHERENCE** 

**CONSISTENCY** 

It implies fulfill the covenants, agreements and promises made, both to members of the upper and lower level of the company. It is essential to respect personal and professional commitments at all costs.









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